Michigan Department of Treasury 496 (02/06) **Auditing Procedures Report**Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended

Loca	I Unit	of Gov	ernment Type		Local Unit	Name		County				
				. —								
			ty 🛛 Twp 🔃	Village Other		ownship of Union	mittad ta	Stata	Isabella County			
FISC	al Year 1	· Ena 2/31/2(006	Opinion Date April 13, 200		Date Audit Report Sub		e 26, 2007				
We aff	irm that	t:							_			
We are	e certifie	ed publ	ic accountants li	censed to practice in M	ichigan.							
			following mater and recommend		e been disclos	ed in the financial stateme	ents, inclu	uding the notes	s, or in the Management Letter			
	(0											
	YES	9	Check each a	pplicable box below.	(See instruction	ons for further detail.)						
1.	\boxtimes			mponent units/funds/age notes to the financial s		ocal unit are included in the necessary.	he financi	al statements a	and/or disclosed in the			
2.	\boxtimes			accumulated deficits in out that has not exceeded its be			nd balance	es/unrestricted	net assets (P.A. 275 of 1980)			
3.	\boxtimes		The local unit i	is in compliance with the	Uniform Cha	rt of Accounts issued by the	he Depart	tment of Treas	ury.			
4.	\boxtimes		The local unit I	has adopted a budget for	or all required	funds.						
5.	\boxtimes		A public hearing	ng on the budget was he	eld in accordar	nce with State statute.						
6.	\boxtimes			has not violated the Mu sued by the Local Audit		e Act, an order issued und Division.	der the En	nergency Muni	cipal Loan Act, or other			
7.	\boxtimes		The local unit l	has not been delinquent	in distributing	tax revenues that were c	collected f	or another taxi	ng unit.			
8.	\boxtimes		The local unit	only holds deposits/inve	stments that o	comply with statutory requi	irements.					
9.	\boxtimes			has no illegal or unautho Inment in Michigan, as r			ention as	defined in the	Bulletin for Audits of Local			
10.			not been previ		the Local Aud	it and Finance Division (L			e course of our audit that have ctivity that has not been			
11.	\boxtimes		The local unit i	is free of repeated comr	ments from pre	evious years.						
12.	\boxtimes		The audit opini	ion is UNQUALIFIED.								
13.	\boxtimes			has complied with GASInciples (GAAP).	3 34 or GASB	34 as modified by MCGA	A Statem	ent #7 and oth	ner generally accepted			
14.	\boxtimes		The board or o	council approves all invo	ices prior to p	ayment as required by cha	arter or st	tatute.				
15.	\boxtimes		To our knowle	dge, bank reconciliations	s that were re	viewed were performed tir	mely.					
any o	ocal uni other au nission.	udit rep	vernment (autho oort, nor do they	rities and commissions obtain a stand-alone a	included) is op audit, please	perating within the boundarenclose the name(s), add	aries of th dress(es),	ne audited entit and a descrip	ty and is not included in this or otion(s) of the authority and/or			
I, the	unders	igned,	certify that this s	statement is complete ar	nd accurate in	all respects.						
We h	ave en	closed	the following:		Enclosed	Not Required (enter a b	rief justific	cation)				
	ncial Sta											
			ents and Recom	mendations								
	r (Desci		ountant /Firm N	ama)		Not applicable.	Tolonk	one Number				
Yeo	& Yeo,	CPA's	countant (Firm Named Business Co			T =:	989-63	one Number 1-6060	1			
	t Addre Eastma					City Midland	State MI		Zip 48640			
					Printed Nam	ne		License Num 1101018243				
M	Authorizing CPA Signature Michael R. Zimmerman Printed Name Michael R. Zimmerman License Number 1101018243											

Charter Township of Union Isabella County, Michigan

Annual Financial Statements and Auditors' Report December 31, 2006



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Charter Township of Union List of Elected and Appointed Officials December 31, 2006

TOWNSHIP OFFICIALS

Supervisor

James Collin

<u>Clerk</u>

Margie Henry

Treasurer

Deborah Supka

Trustees

Russell Alwood

James Horton, II

Marian McDonald

John Verwey

Superintendent

Gwen Plowman



6018 Eastman Avenue Midland, MI 48640 Phone (989) 631-6060 / (800) 701-3574 Fax (989) 631-4288



Independent Auditors' Report

To the Township Officials Charter Township of Union Isabella County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component units, and each major fund of Charter Township of Union as of and for the year ended December 31, 2006, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Township's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component units, and each major fund of Charter Township of Union as of December 31, 2006 and the respective changes in financial position and cash flows, where applicable, thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The managements' discussion and analysis and budgetary comparison information identified in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter Township of Union basic financial statements. The accompanying other supplemental information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

April 13, 2007

Midland, Michigan

Yeo & Yeo, P.C.

Charter Township of Union (the "Township"), Michigan follows the requirements of Governmental Accounting Standards Board Statement 34 (GASB 34) with the enclosed financial statements. The Managements' Discussion and Analysis, a requirement of GASB 34, is intended to be the Township's managements' discussion and analysis of the financial results for the fiscal year ended December 31, 2006.

Overview of Financial Statements

The annual report consists of four parts: managements' discussion and analysis (this section), the basic financial statements, the required supplementary information, and other supplemental information. Generally Accepted Accounting Principles (GAAP) according to GASB 34 requires the reporting of two types of financial statements: Government-wide Financial Statements and Fund Financial Statements.

Government-wide Financial Statements

The Government-wide statements provide a perspective of the Township as a whole. These statements use the full accrual basis of accounting similar to private sector companies. There are two Government-wide statements: the Statement of Net Assets and the Statement of Activities.

The Statement of Net Assets (page 4-1) combines and consolidates the governmental fund current financial resources (short-term spendable resources) with capital assets, regardless of whether they are currently available or not.

Consistent with the full accrual basis method of accounting, the Statement of Activities (page 4-2) accounts for current year revenues and expenses regardless of when cash is received or paid. The intent of this statement is to summarize and simplify the user's analysis of the costs of various district services.

When analyzed together, the two statements help the reader determine whether the Township is financially stronger or weaker as a result of the year's activities.

Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The funds of the Township can be divided into two categories: governmental funds and fiduciary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year (fund balance).

Because the focus of governmental funds is narrower than that of the Government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Township's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison.

The Township maintains three individual governmental funds. Information is presented separately in the governmental fund balance



sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general, fire protection, and construction code enforcement funds, each of which are considered to be a major fund.

The Township adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison schedules have been provided herein to demonstrate compliance with those budgets.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the Township. Fiduciary funds are not reflected in the Government-wide financial statements because the resources of those funds are not available to support the Township's own programs. The accounting for fiduciary funds is much like that used for proprietary funds.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning budgetary information for the Township's major funds.

SUMMARY OF NET ASSETS:

Township's Net Assets

The following summarizes the Township's net assets at fiscal year ended December 31, 2006 and 2005:

	Governmental Activities					Business-ty	ре	Activities	Total				
		2006		2005		2006	_	2005		2006	_	2005	
Assets													
Current assets	\$	2,745,843	\$	2,615,796	\$	7,228,601	\$	6,680,102	\$	9,974,444	\$	9,295,898	
Capital assets	_	1,115,775	-	1,058,218	_	20,381,890	_	20,927,176	_	21,497,665	_	21,985,394	
Total assets	_	3,861,618	_	3,674,014	_	27,610,491	_	27,607,278	_	31,472,109	_	31,281,292	
Liabilities													
Current liabilities		8,245	8,245 7,650 60,761 78,211			182,990		150,256		191,235		157,906	
Long-term liabilities	_	60,761			_	10,147,446		10,956,724		10,208,207		11,034,935	
Total liabilities	_	69,006	_	85,861	_	10,330,436	_	11,106,980	_	10,399,442	_	11,192,841	
Net Assets													
Invested in capital assets	3,												
net of related debt		1,055,014		985,531		10,234,444		9,970,452		11,289,458		10,955,983	
Restricted		-	737,598 2,602,622			343,360		343,360		343,360		343,360	
Unrestricted	_	2,737,598			_	6,702,251	-	6,186,486	-	9,439,849	_	8,789,108	
Total net assets	\$	3,792,612	\$	3,588,153	\$	17,280,055	\$	16,500,298	\$	21,072,667	\$	20,088,451	

During the fiscal year ended December 31, 2006, the Township's total net assets increased by \$984,217. Of this amount the governmental activities showed an increase of \$204,459 and the business type activities an increase of \$779,758.

As noted earlier, net assets may serve over time as a useful indicator of government's financial position. In the case of Charter Township of Union, assets exceeded liabilities by \$21,072,667.



A portion of the Township's net assets (54%) reflects its investment in capital assets (e.g. land, buildings, equipment); less any related debt used to acquire those assets that is still outstanding. The Township uses these capital assets to provide services to the community; consequently, these assets are not available for future spending. Although the Township's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Township's Changes in Net Assets

		Governmen	tal .	Activities	Business-type Activities					Total			
		2006		2005	2006 2005			2006	_	2005			
Revenues Program Revenues: Charges for services	\$	364,740	\$	148,251	\$	3,475,450	\$	2,737,471	\$	3,840,190	\$	2,885,722	
General revenues													
Property taxes		823,974		774,221		-		-		823,974		774,221	
State shared revenue Unrestricted investment		684,254		540,875		-		-		684,254		540,875	
earnings		82,498		30,447		256,430		152,447		338,928		182,894	
Miscellaneous		163,020		95,358		111,967		18,383		274,987	_	113,741	
Total revenues	_	2,118,486	_	1,589,152	_	3,843,847	_	2,908,301	_	5,962,333		4,497,453	
Expenses													
General government		415,470		499,911		-		-		415,470		499,911	
Public safety		443,543		427,994		-		-		443,543		427,994	
Public works		782,074		199,430		-		-		782,074		199,430	
Community and t													
econcomic development		18,014		17,840		-		-		18,014		17,840	
Recreation and culture		251,790		61,184		-		-		251,790		61,184	
Interest on long term debt		3,136		5,442		-		-		3,136		5,442	
Water		-		-		1,827,075		714,681		1,827,075		714,681	
Sewer				-		1,237,014		1,744,178		1,237,014	_	1,744,178	
Total expenses	_	1,914,027	_	1,211,801	_	3,064,089	_	2,458,859	_	4,978,116	_	3,670,660	
Change in net assets	\$	204,459	\$	377,351	\$	779,758	\$	449,442	\$	984,217	\$	826,793	
Ending net assets	\$	3,792,612	\$	3,588,153	\$	17,280,055	\$	16,500,298	\$	21,072,667	\$	20,088,451	

Governmental Activities

The Township's total governmental revenue increased by \$614,161 from last fiscal year. This was primarily attributed to an increase in property taxes and interest revenue offset by decreases in charges for

services and State revenue sharing. Expenses increased by approximately \$702,000. General government expenses decreased by \$84,441 due to the previous year roof repairs, township census, and early warning siren. Public Safety increased by \$15,549, due to hiring a secretary for the building inspector. Public Works increased \$582,644 due to road improvements, and Recreation and Culture increased by \$190,606 due to repairs, park building addition and equipment.

Business-type Activities

Charges for services increased by approximately \$738,000, which was due to an increase in connection fees caused by the new construction at the south end of the Township.

Financial Analysis of the Government's Funds

As noted earlier, the Township uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

As of the end of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$2,739,920 an increase of \$128,394 in comparison with the prior year. Approximately 99% of this amount (\$2,719,423) constitutes unreserved fund balance, which is available for spending at the Township's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending because it has been used to prepay expenses for the next fiscal year.

The general fund is the chief operating fund of the Township. At the end of the current fiscal year, unreserved fund balance of the general fund was \$1,573,942. As a measure of the general fund's liquidity, it may be useful to compare unreserved fund balance to total fund expenditures. Unreserved fund balance represents approximately 113% of total general fund expenditures.



The fund balance of the General Fund decreased by \$203,192 during the current fiscal year due to higher spending on capital improvements, such as roads and Jameson Park Hall addition, as compared to the prior year.

The fund balance of the Fire Fund increased by \$161,800 during the current fiscal year, which is attributable to an increase in taxes due to growth in the Township.

The fund balance of the Construction Code Enforcement Fund increased by \$169,782 during the current fiscal year, which was due to increased demand for building permits and a slight increase in costs.

The net assets of the sewer fund increased by \$570,383 during the year which was due to an increase in connection fees which was offset by increase user charges and lower interest payments on outstanding debt.

The net assets of the water fund increased by \$209,375 during the year as charges for services and expenses were increased from the prior year.

General Fund Budgetary Highlights

The Township's budgets are prepared in accordance with Michigan Law. The most significant budgeted fund is the General Fund. The General Fund budget was amended during the year. As additional information became known during the fiscal year, budget amendments were made to recognize the additional revenue and/or planned expenditures related to various Township programs.

Differences between the original and final amended budgets were relatively minor.

Capital Assets and Debt Administration

Capital Assets

The Township's investment in capital assets for its governmental activities as of December 31, 2006, amounted to \$1,115,775 (net of accumulated depreciation). Investment in capital assets for its business type activities as of December 31, 2006, amounted to \$20,381,890 (net of accumulated depreciation). Investment in capital assets included land, buildings, equipment, and sewer and water systems.

•		Goernmen	tal A	Activities		Business-ty	pe A	Activities		To	otal	
		2006		2005		2006 2005				2006		2005
Capital assets not being depr	ecia	ted										
Land	\$	160,650	\$	160,650	\$	275,780	\$	275,780	\$	436,430	\$	436,430
Capital assets being deprecia	ited											
Land improvements		132,234		113,241		8,680		9,786		140,914		123,027
Building & improvements		583,668		501,361		94,484		100,765		678,152		602,126
Equipment		87,864		124,657		222,436		253,979		310,300		378,636
Vehicles		134,223		134,133		33,858		43,206		168,081		177,339
Office equipment		17,136		24,176		-		-		17,136		24,176
Sewer system		-		-		6,528,029		6,762,252		6,528,029		6,762,252
Sewer treatment plant		-		-		7,418,248		7,586,844		7,418,248		7,586,844
Water system		-		-		5,734,730		5,894,564		5,734,730		5,894,564
Construction in progress	_		_		_	65,645	_		_	65,645	_	-
Capital assets	\$	1.115.775	\$	1.058.218	\$	20.381.890	\$	20.927.176	\$	21,497,665	\$	21,985,394

The Township's Investment in capital assets included land, buildings, and equipment.



Long-term Debt

At the end of the current fiscal year, the Township had total long-term debt outstanding of \$10,208,207.

		Governmen	tal A	Activities		Business-ty	pe A	Activities	Total				
		2006		2005	_	2006		2005	_	2006		2005	
Special assessment debt with governmental commitment	\$	-	\$	-	\$	355,000	\$	645,000	\$	355,000	\$	645,000	
Revenue bonds		-		-		9,855,000		-		9,855,000		-	
Capital leases		49,804		72,687		-		10,385,000		49,804		10,457,687	
Compensated absences		10,957	_	-		-		-	_	10,957	_	-	
	\$	60.761	\$	72,687	\$	10.210.000	\$	11.030.000	\$	10.259.804	\$	11,102,687	
	<u>~</u>	55,701	Ψ	. =,001	Ψ_	.0,2.0,000	Ψ	,000,000	Ψ	.0,200,004	Ψ_	, . 52,007	

No new debt was issued during the year and \$843,135 was retired.

Economic Factors and Next Year's Budget

The following factors were considered in preparing the Township's budget for the 2007 fiscal year:

Revenues are expected to be consistent in 2007 as compared to 2006, with increases expected in 2008 due to significant growth in the Southeast portion of the township. Increases in spending are planned for roads.

Request for Information

This financial report is designed to provide our citizens and taxpayers with a general overview of the Township's finances. If you have questions about this report or would like additional information, contact the Township office.



Charter Township of Union Statement of Net Assets December 31, 2006

Primary Government Governmental Business-type Component Activities Activities Total Units Assets Cash and cash equivalents 2,105,917 \$ 4,691,278 \$ 6,797,195 \$ 894,045 Receivables Taxes 439,513 439,513 911,059 Customers 626,760 626,760 Special assessments 954,919 954,919 306,499 Other 5,330 5,330 Due from other units of government 172,350 172,350 Due from component unit 326 326 Inventories 12.805 12,805 85,558 Prepaid items 22,407 107,965 2,000 Deferred charge 513.921 53,526 513,921 Restricted assets Cash and cash equivalents 343.360 343.360 476.802 Capital assets not being depreciated 160,650 275,780 436,430 20,106,110 21,061,235 Capital assets - net of accumulated depreciation 955,125 3,861,618 27,610,491 31,472,109 2,643,931 Total assets Liabilities Accounts payable 5,923 37,647 43,570 284 2,322 Accrued and other liabilities 142,661 144,983 114,023 Due to primary government 326 Deferred revenue 2.682 2.682 285.248 Noncurrent liabilities Due within one year 24,204 580.000 604.204 326,401 36,557 9,567,446 9,604,003 752,973 Due in more than one year 69,006 10,330,436 10,399,442 1,479,255 Total liabilities **Net Assets** Invested in capital assets, net of related debt 1,055,014 10,234,444 11,289,458 Restricted for: 343,360 433,341 Debt 343,360 731,335 2,737,598 6,702,251 9,439,849 Unrestricted 3,792,612 17,280,055 21,072,667 1,164,676 Total net assets

Charter Township of Union Statement of Activities Year Ended December 31, 2006

		Pr	ogram Rever	nues	Net (Expe	nse) Revenue a	and Changes in	Net Assets
			Operating	Capital	Р	rimary Governm	nent	
Functions/Programs	Expenses	Charges for Services	Grants and Contribution	Grants and Scontribution		al Business-type Activities	Total	Component Units
Primary government								
Governmental activities								
General government			\$ -	\$ -	\$ (361,339)	,	\$ (361,339)	\$ -
Public safety	443,543	310,609	-	-	(132,934)	,	(132,934)	-
Public works	782,074	-	-	-	(782,074)	,	(782,074)	-
Community and economic development	18,014	-	-	-	(18,014)	,	(18,014)	-
Recreation and culture	251,790	-	-	-	(251,790)		(251,790)	-
Interest on long-term debt	3,136				(3,136)		(3,136)	
Total governmental activities	1,914,027	364,740			(1,549,287))	(1,549,287)	
Business-type activities								
Sewer	1,827,075	2,228,958	-	-	-	401,883	401,883	-
Water	1,237,014	1,246,492		<u> </u>	<u> </u>	9,478	9,478	
Total business-type activities	3,064,089	3,475,450			- <u>-</u>	411,361	411,361	
Total primary government	\$4,978,116	\$3,840,190	\$ -	\$ -	\$(1,549,287) <u>\$ 411,361</u>	<u>\$ (1,137,926)</u>	<u>\$ -</u>
Component unit								
East Downtown Development Authority West Downtown Development Authority	\$ 310,970 228,704	\$ - -	\$ - -	\$ - -	\$ - -	\$ - -	\$ - -	\$ (310,970) (228,704)
Total component units	\$ 539,674	\$ -	\$ -	\$ -	\$ -	<u>\$</u> -	\$ -	\$ (539,674)
	General reve	nues						
	Property ta				\$ 823,974	\$ -	\$ 823,974	\$1,066,154
	Special ass	sessments			-	-	-	31,715
	State share				684,254	-	684,254	-
		d investment	earnings		82,498		338,928	59,916
	Miscellane	ous			163,020	111,967	274,987	452
	Total gen	eral revenues	and transfer	S	1,753,746	368,397	2,122,143	1,158,237
	Change in ne	et assets			204,459	779,758	984,217	618,563
	Net assets -	beginning of y	rear		3,588,153	16,500,297	20,088,450	426,923
	Prior period a	adjustment						119,190
	Net assets -	end of year			\$ 3,792,612	\$17,280,055	\$21,072,667	\$1,164,676

Charter Township of Union

Governmental Funds Balance Sheet December 31, 2006

		General	Fire		nstruction Code forcement	Total Governmental Funds		
Assets								
Cash and cash equivalents	\$	1,220,067	\$	533,923	\$ 351,927	\$	2,105,917	
Receivables								
Taxes		181,259		258,254	-		439,513	
Other		5,329		-	1		5,330	
Due from other units of government		172,350		-	-		172,350	
Due from component unit		326		-	-		326	
Prepaid items		20,497		-	 1,910		22,407	
Total assets	<u>\$</u>	1,599,828	\$	792,177	\$ 353,838	\$	2,745,843	
Liabilities								
Accounts payable	\$	5,389	\$	-	\$ 534	\$	5,923	
Fund Balances								
Reserved for:								
Prepaid items		20,497		-	-		20,497	
Unreserved, reported in:								
General fund		1,573,942		-	-		1,573,942	
Special revenue funds				792,177	 353,304		1,145,481	
Total fund balances	_	1,594,439		792,177	 353,304		2,739,920	
Total liabilities and fund balances	\$	1,599,828	\$	792,177	\$ 353,838	\$	2,745,843	

Charter Township of Union Governmental Funds

Reconciliation of Fund Balances of Governmental Funds to Net Assets of Governmental Activities **December 31, 2006**

Total fund balances for governmental funds	\$	2,739,920
Total net assets for governmental activities in the statement of net assets is different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. Capital assets not being depreciated Capital assets-net of accumulated depreciation		160,650 955,125
Certain liabilities are not due and payable in the current period and are not reported in the funds. Accrued interest Compensated absences		(2,322) (10,957)
Long-term liabilities applicable to governmental activities are not due and payable in the current period and accordin are not reported as fund liabilities.	gly —	(49,804)
Net assets of governmental activities	<u>\$</u>	3,792,612

Charter Township of Union Governmental Funds

Statement of Revenues, Expenditures and Changes in Fund Balances Year Ended December 31, 2006

	General			Fire		nstruction Code forcement	Go	Total overnmental Funds
Revenues	_				_		_	
Taxes	\$	347,830	\$	476,144	\$	-	\$	823,974
Licenses and permits		51,931		-		310,609		362,540
State revenue sharing		684,254		-		-		684,254
Interest income		58,772		13,997		9,729		82,498
Rental income Other revenue		2,200 39,061		- 123,959		-		2,200 163,020
Total revenues		1,184,048		614,100		320,338		2,118,486
Expenditures								
Current								
General government		482,683		-		-		482,683
Public safety		7,142		-		-		7,142
Public works		649,536		-		132,538		782,074
Planning and zoning		-		-		18,014		18,014
Fire protection		-		425,223		-		425,223
Recreation and culture		233,773		-		-		233,773
Other functions		14,106		-		-		14,106
Debt service								
Principal retirement		-		22,883		-		22,883
Interest and fiscal charges				4,194				4,194
Total expenditures		1,387,240		452,300		150,552	_	1,990,092
Net change in fund balance		(203,192)		161,800		169,786		128,394
Fund balance - beginning of year		1,797,631		630,377		183,518		2,611,526
Fund balance - end of year	\$	1,594,439	\$	792,177	\$	353,304	\$	2,739,920

Charter Township of Union

Governmental Funds

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended December 31, 2006

Net change in fund balances - Total governmental funds	\$ 128,394
Total change in net assets reported for governmental activities in the statement of activities is different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. Depreciation expense Capital outlay Sale of capital assets (net book value)	(56,713) 135,936 (21,666)
Expenses are recorded when incurred in the statement of activities Interest Compensated absences	1,058 (5,433)
Bond proceeds and note proceeds and capital leases are reported as financing sources in the governmental funds and thus contribute to the change in fund balance. In the statement of net assets, however, issuing debt increases long-term liabilities and does not affect the statement of activities. Similarly, repayment of principal is an expenditure in the governmental funds but reduces the liability in the statement of net assets. Also, governmental funds report the effect of issuance cost, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. Repayments of long-term debt	22,883
Change in net assets of governmental activities	\$ 204,459



Charter Township of Union Proprietary Funds Statement of Net Assets **December 31, 2006**

	Enterprise Funds						
	Sev	ver		Water		Total	
Assets							
Current assets							
Cash and cash equivalents	\$ 2,6	39,116	\$	2,022,162	\$	4,691,278	
Receivables							
Customers	3	96,384		230,376		626,760	
Special assessments	3.	46,258		608,661		954,919	
Due from other funds		6,137		-		6,137	
Inventories		-		12,805		12,805	
Prepaid items		62,978		22,580		85,558	
Total current assets	3,4	80,873		2,896,584		6,377,457	
Noncurrent assets							
Restricted assets							
Cash and cash equivalents	2	23,360		120,000		343,360	
Deferred charge	5	04,108		9,813		513,921	
Capital assets not being depreciated	2	75,780		-		275,780	
Capital assets-net of accumulated depreciation	14,1	33,676		5,972,434		20,106,110	
Total noncurrent assets	15,1	36,924		6,102,247		21,239,171	
Total assets	18,6	17,797		8,998,831		27,616,628	

Charter Township of Union Proprietary Funds Statement of Net Assets **December 31, 2006**

	Enterprise Funds						
	Sewer	Water	Total				
Liabilities							
Current liabilities							
Accounts payable	15,254	22,393	37,647				
Accrued and other liabilities	111,322	31,339	142,661				
Due to other funds	-	6,137	6,137				
Deferred revenue	-	2,682	2,682				
Current portion of noncurrent liabilities	490,000	90,000	580,000				
Total current liabilities	616,576	152,551	769,127				
Noncurrent liabilities							
Long-term debt, net of current portion	8,404,921	1,162,525	9,567,446				
Total liabilities	9,021,497	1,315,076	10,336,573				
Net Assets							
Invested in capital assets, net of related debt	5,514,535	4,719,909	10,234,444				
Restricted for:							
Debt	223,360	120,000	343,360				
Unrestricted	3,858,405	2,843,846	6,702,251				
Total net assets	\$ 9,596,300	\$ 7,683,755	\$ 17,280,055				

Charter Township of Union Proprietary Funds

Statement of Revenues, Expenses and Changes in Fund Net Assets Year Ended December 31, 2006

		Enterprise Funds						
	Sewer			Water		Total		
Operating revenues								
Customer fees	\$ 1,464		\$	1,213,083	\$	2,677,682		
Connection fees	764	359		1,545		765,904		
Rental income		-		31,864		31,864		
Other revenue	32,	288		79,679	_	111,967		
Total operating revenues	2,261,	<u> 246</u>		1,326,171		3,587,417		
Operating expenses								
Personnel services	399,	931		234,127		634,058		
Supplies	127	192		29,348		156,540		
Contractual services	128,	645		103,683		232,328		
Utilities	128	651		72,452		201,103		
Repairs and maintenance	53,	264		229,393		282,657		
Other expenses		566		287,114		323,680		
Depreciation	429,	<u>343</u>		186,337	_	615,680		
Total operating expenses	1,303	592		1,142,454		2,446,046		
Operating income	957	<u>654</u>		183,717		1,141,371		
Nonoperating revenues (expenses)								
Interest income	136,	212		120,218		256,430		
Interest expense	(486,			(94,560)		(581,034)		
Loss on disposal of fixed assets	(37,	009)		-		(37,009)		
Total nonoperating revenue (expenses)	(387	271)		25,658		(361,613)		
Change in net assets	570	383		209,375		779,758		
Net assets - beginning of year	9,025	<u>917</u>		7,474,380		16,500,297		
Net assets - end of year	\$ 9,596	300	\$	7,683,755	\$	17,280,055		

Charter Township of Union Proprietary Funds Statement of Cash Flows

Year Ended December 31, 2006

	Business-type Activities - Enterprise Fund					ise Funds
		Sewer		Water		Total
Cash flows from operating activities Receipts from customers Receipts from other funds Payments to other funds Payments to suppliers	\$	2,311,054 - (5,999) (477,615)	\$	1,391,557 5,887 - (703,562)	\$	3,702,611 5,887 (5,999) (1,181,177)
Payments to employees		(399,931)		(234,127)		(634,058)
Net cash provided by operating activities		1,427,509		459,755		1,887,264
Cash flows from capital and related financing activities Purchases/construction of capital assets Principal and interest paid on long-term debt Net cash used by capital and related financing activities		(34,305) (980,956) (1,015,261)		(73,097) (369,809) (442,906)		(107,402) (1,350,765) (1,458,167)
Cash flows from investing activities		(1,010,201)		(++2,500)		(1,400,107)
Interest received		136,212		120,218		256,430
Net increase in cash and cash equivalents		548,460		137,067		685,527
Cash and cash equivalents - beginning of year		2,344,016		2,005,095		4,349,111
Cash and cash equivalents - end of year	\$	2,892,476	\$	2,142,162	\$	5,034,638
Reconciliation of operating loss to net cash provided (used) by operating activities Operating income Adjustments to reconcile operating income to net cash from operating activities	\$	957,654	\$	183,717	\$	1,141,371
Depreciation and amortization expense Changes in assets and liabilities		429,343		186,337		615,680
Receivables (net) Due from other funds Inventories Prepaid items Accounts payable Accrued and other liabilities Due to other funds Deferred revenue	_	49,808 (5,887) - (14,250) (16,853) 27,806 (112)		65,492 (155) (3,666) 17,852 4,242 5,887 49		115,300 (5,887) (155) (17,916) 999 32,048 5,775 49
Net cash provided by operating activities	\$	1,427,509	\$	459,755	\$	1,887,264

Charter Township of Union Fiduciary Funds Statement of Assets and Liabilities **December 31, 2006**

	Payroll	(Current Tax Collection	Total
Assets				
Cash and cash equivalents	<u>\$ 14</u>	<u>8</u>	7,460	\$ 7,608
Liabilities				
Accounts payable	\$ 14	8 \$	-	\$ 148
Due to other units of government			7,460	7,460
Total liabilities	\$ 14	8 \$	7,460	\$ 7,608

Charter Township of Union Combining Statement of Major Component Units Statement of Net Assets

December 31, 2006

	East Downtown Development Authority	West Downtown Development Authority	Total
Assets	Φ 000 000	Φ 505.005	
Cash and cash equivalents	\$ 388,960	\$ 505,085	\$ 894,045
Receivables	625.005	270.054	044.050
Taxes Special assessments	635,005	276,054 306,499	911,059 306,499
Prepaid items	1,000	1,000	2,000
Deferred charge	6,797	46,729	53,526
Restricted assets	0,101	10,720	00,020
Cash and cash equivalents	91,554	385,248	476,802
Total assets	1,123,316	1,520,615	2,643,931
Liabilities			
Accounts payable	284	-	284
Accrued and other liabilities	8,306	105,717	114,023
Due to primary government	183	143	326
Deferred revenue	-	285,248	285,248
Noncurrent liabilities			
Due within one year	242,701	83,700	326,401
Due in more than one year	-	752,973	752,973
Total liabilities	251,474	1,227,781	1,479,255
Net assets Restricted for: Debt Unrestricted (deficit)	91,554 780,288	341,787 (48,953)	433,341 731,335
Total net assets	\$ 871,842	\$ 292,834	\$ 1,164,676

Charter Township of Union Combining Statement of Component Units Statement of Activities

Year Ended December 31, 2006

										pense) Reveni nges in Net As	
				Pr	ogr	am Revenu	ıes		East	West	
					(Operating	Capital		Downtown	Downtown	
			Charges for Grants and		Grants and		•	Development			
	_ <u>E</u>	xpenses	_Se	rvices	Co	ontributions	Cor	tributions	Authority	Authority	Total
East Downtown Development Authority											
Community and economic development	\$	209,563	\$	-	\$	-	\$	-	\$ (209,563)	\$ -	\$ (209,563)
Fire protection		62,924		-		-		-	(62,924)	-	(62,924)
Interest and fiscal charges		38,483		-		-		-	(38,483)	-	(38,483)
West Downtown Development Authority											
Community and economic development		16,247		-		_		-	_	(16,247)	(16,247)
Fire protection		61,014		-		_		-	_	(61,014)	(61,014)
Interest and fiscal charges		151,443		-		-		-	-	(151,443)	(151,443)
G										-	
Total component units	\$	539,674	\$		\$		\$		(310,970)	(228,704)	(539,674)
	Ge	eneral reve	nues								
	F	Property tax	ĸes						690,122	376,032	1,066,154
	9	Special ass	essm	ents					-	31,715	31,715
	I	nterest inco	ome						9,538	50,378	59,916
	N	<i>A</i> iscellaned	ous						452		452
		Total gen	eral re	evenues	and	d transfers			700,112	458,125	1,158,237
	Ch	nange in ne	t asse	ets					389,142	229,421	618,563
	Ne	et assets - b	oeginr	ning of ye	ear				390,641	36,282	426,923
	Pr	ior period a	ıdjustı	ment					92,059	27,131	119,190
	Ne	et assets - e	end of	year					\$ 871,842	\$ 292,834	\$1,164,676

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

Charter Township of Union is governed by an elected seven-member Council. The accompanying financial statements present the government and its component units, entities for which the government is considered to be financially accountable. Although blended component units are legal separate entities, in substance, they are part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government (see discussion below for description).

Discretely Presented Component Units – The component units' column in the entity wide financial statements includes the financial data of the East and West Downtown Development Authorities (DDA). The members of the Governing Board of the DDA's are appointed by the Township's board. The budgets and expenditures of the DDA's must be approved by the Township board. The Township also has the ability to significantly influence operations of the DDA's. Each DDA Component Unit consists of a Special Revenue Fund and one or more Debt Service Funds. The DDA's do not issue any other form of financial statements except as contained in the Charter Township of Union annual financial statements.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government and its component units. Government activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate

component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.



Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Fire Fund accounts for resources used to provide fire services to residents of the Township and the surrounding area.

The Construction Code Enforcement Fund accounts for building and zoning permit and inspection activities.

The government reports the following major proprietary funds:

The Sewer Fund accounts for the activities of the sewage collection system.

The Water Fund accounts for the activities of the water distribution system.

Additionally, the Township reports the following fund types:

The Agency Fund accounts for assets held by the Township acting as an agent for individuals and/or other funds.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes where the amounts are reasonably equivalent in value to the interfund services provided and other charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.



Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the sewer and water funds and the internal service funds are charges to customers for sales and services. The government also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for sewer and water funds and the internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

Assets, Liabilities, and Net Assets or Equity

Deposits – Cash and cash equivalents are considered to be cash on hand, demand deposits and money market accounts.

Receivables and payables – In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangement outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities

are reported in the government-wide financial statements as "internal balances."

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Personal property taxes receivable is shown net of an allowance for uncollectible. Property taxes are levied as of January 1 on property values assessed as of the prior December 31. The lien on the property occurs when the property taxes are levied (January 1).

The 2006 taxable valuation of the government totaled \$265,790,562 on which ad valorem taxes consisted of 1.00 mill for general operating purposes and 2.1762 mills for fire operating purposes. This resulted in \$210,632 for operating expenses and \$472,572 for fire fund operating expenses, exclusive of any Michigan Tax Tribunal or Board of Review adjustments.

Inventories and Prepaid Items – The Township follows the policy of not recording inventories in governmental funds. The effect of not recording inventories is considered to be immaterial. Inventories of a material amount in the proprietary fund types follow the consumption method and are reported at cost using the first in, first out flow method. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

Restricted assets – Certain proceeds of enterprise fund revenue bonds and general obligation bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the balance sheet because their use is limited by applicable bond covenants.



Capital assets – Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost, if purchased or constructed.

The reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or extend its useful life beyond the original estimate. In the case of donations, the government values these capital assets at the estimated fair value of the item at the date of its donation

Property, plant and equipment are depreciated using the straight-line method over the following useful lives:

Land improvements	10 to 20 years
Buildings	40 to 50 years
Building improvements	15 to 50 years
Water and sewer lines	40 to 50 years
Vehicles	5 to 10 years
Machinery and equipment	5 to 20 years

Compensated absences – The Township policy allows employees to accumulate earned but unused vacation pay benefits. The government-wide and proprietary statements accrue all vacation benefits as they are earned. Upon termination of employment, employees will be paid for unused vacation time that has been earned through the last day of employment.

Long-term obligations – In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or

proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Fund equity – In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purposes. Designations of fund balance represent tentative management plans that are subject to change.

Comparative Data

Comparative data is not included in the Township's financial statements.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Budgetary Information

The Township is subject to the budgetary control requirements of the Uniform Budgeting Act (P.A. 621 of 1978, as amended). Annual budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America for the General Fund and all Special Revenue Funds. All annual appropriations lapse



at fiscal year end.

The budget document presents information by fund, activity, department, and line items. The legal level of budgetary control adopted by the governing body is the activity level. State law requires the Township to have its budget in place by January 1. Expenditures in excess of amounts budgeted is a violation of Michigan Law. State law permits Townships to amend its budgets during the year. The Township amended it budget at various times during the year.

Amounts encumbered for purchase orders, contracts, etc. are not tracked during the year. Budget appropriations are considered to be spent when goods are received or services rendered.

Excess of Expenditures over Appropriations

During the year, the Township incurred expenditures in certain budgetary funds which were in excess of the amounts appropriated, as follows:

			Αı	mount of		Budget
Function	Fin	al Budget	Ex	penditures	V	ariances
West Downtown Development Authority						
Transfers out	\$	155,000	\$	320,000	\$	165,000

NOTE 3 - DEPOSITS

At year end the government's deposits were reported in the basic financial statements in the following categories:

	 sh and Cash Equivalents	Restricted Cas and Cash Equivalents		
Governmental activities Business-type activities	\$ 2,105,917 4,691,278	\$	- 343,360	
Total primary government	6,797,195		343,360	
Fiduciary funds	7,608		-	
Component unit	 894,045			
Total	\$ 7,698,848	\$	343,360	

The breakdown between deposits is as follows:

	G	Primary overnment	Fiduciary Funds	С	omponent Units
Bank deposits (checking and savings accounts, money markets, certificates of deposit)	\$	7,140,155	\$ 7,608	\$	894,045
Petty cash and cash on hand		400	 		
	\$	7,140,555	\$ 7,608	\$	894,045

Interest rate risk – The Township will minimize this risk by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations; and investing funds primarily in short-term securities, liquid asset funds, money market funds, or similar investments pools limiting the average maturity in accordance with Township's cash requirements.



Credit risk - State statutes authorize the government to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations which have an office in Michigan. The local unit is allowed to invest in bonds, securities and other obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligations; repurchase agreements; bankers acceptance of United States Banks; commercial paper rated within the two highest classifications which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or any of its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan. The investment policy adopted by the government authorizes investment in bonds and securities of the United States government and bank accounts and certificates of deposit, but not the remainder of State statutory authority as listed above.

Concentration of credit risk – The Township has no policy that would limit the amount that may be invested with any one issuer.

Custodial credit risk - deposits - In the case of deposits, this is the risk that in the event of bank failure, the Township's deposits may not be returned to it. The Township does not have a deposit policy for custodial credit risk. As of year end, \$10,859,689 of the Township's bank balance of \$11,160,094 was exposed to custodial credit risk because it was uninsured and uncollateralized.

NOTE 4 - CAPITAL ASSETS

Capital assets activity of the primary government for the current year was as follows:

	Beginning Balance Acquisitions		Sales & Dispositions			Ending Balance	
Governmental activities							
Capital assets not being depreciated							
Land	\$ 16	0,650	\$ -	\$	-	\$	160,650
Capital assets being depreciated							
Land improvements	22	4,257	27,067		-		251,324
Buildings & improvements	70	4,252	95,613		-		799,865
Equipment	25	1,000	-		(65,000)		186,000
Vehicles	22	3,555	13,256		-		236,811
Office equipment	5	6,384	 -		-	_	56,384
Total capital assets being depreciated	1,45	9,448	 135,936		(65,000)	_	1,530,384
Less accumulated depreciation for							
Land improvements	(11	1,015)	(8,076)		-		(119,091)
Building & improvements	(20	2,892)	(13,305)		-		(216,197)
Equipment	(12	6,343)	(15,127)		43,334		(98,136)
Vehicles	(8	9,422)	(13,166)		-		(102,588)
Office equipment	(3	2,208)	 (7,039)		-	_	(39,247)
Total accumulated depreciation	(56	1,880)	 (56,713)		43,334	_	(575,259)
Net capital assets being depreciated	89	7,568	 79,223		(21,666)	_	955,125
Governmental activities capital assets, net	\$ 1,05	8,218	\$ 79,223	\$	(21,666)	\$	1,115,775



Business-type activities	Beginning Balance	Acquisitions	Sales & Dispositions	Ending Balance
Capital assets not being depreciated				
Land	\$ 275,780	\$ -	\$ -	\$ 275,780
Capital assets being depreciated				
Land improvements	17,776	-	-	17,776
Building & improvements	129,076	-	-	129,076
Equipment	530,072		(35,836)	494,236
Vehicles	222,703	14,905	(62,498)	175,110
Water system	7,991,852	-	-	7,991,852
Sewer system	10,982,470	26,853	(72,937)	10,936,386
Waste water treatment plant	8,429,827	-	-	8,429,827
Construction in progress		65,645		65,645
Total capital assets being depreciated	28,303,776	107,403	(171,271)	28,239,908
Less accumulated depreciation for				
Land improvements	(7,990)	(1,106)	-	(9,096)
Buildings & improvements	(28,312)	(6,280)	-	(34,592)
Equipment	(276,092)	(31,544)	35,836	(271,800)
Vehicles	(179,501)	(24,249)	62,498	(141,252)
Water system	(2,097,285)	(159,837)	-	(2,257,122)
Sewer system	(4,220,217)	(224,068)	35,928	(4,408,357)
Waste water treatment plant	(842,983)	(168,596)		(1,011,579)
Total accumulated depreciation	(7,652,380)	(615,680)	134,262	(8,133,798)
Net capital assets being depreciated	20,651,396	(508,277)	(37,009)	20,106,110
Business-type activities capital assets, net	\$ 20,927,176	\$ (508,277)	\$ (37,009)	\$ 20,381,890

Depreciation expense was charged to programs of government as follows:	the p	rimary
Governmental activities General government Recreation and culture Public safety	1	7,518 8,017 1,178
Total governmental activities	5	6,713
Business-type activities Sewer Water		9,343 6,337
Total business-type activities	61	5,680

NOTE 5 - INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances is as follows:

Due to/from Other Funds

Total primary government

Receivable Fund	Payable Fund	A	mount
Sewer Fund	Water Fund	\$	6,137



672,393

Due to/from Primary Government and Component Units

Receivable	Payable		
Entity	Entity	An	nount
Primary government	Component unit		
General	EDDA	\$	183
General	WDDA		143
Total		\$	326

The outstanding balances between funds result mainly from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2) transactions are recorded in the accounting system, and 3) payments between funds are made.

The details for interfund transfers are as follows:

Funds Transferred From		
Component Unit	Funds Transferred To	 Amount
EDDA	Component unit - EDDA-Debt Retirement Fund	\$ 271,018
WDDA	Component unit - WDDA-Debt Retirement Fund	 320,000
		\$ 591,018

Transfers are used to move unrestricted general fund revenues to finance various programs that the government must account for in other funds in accordance with budgetary authorizations, including amounts provided as subsidies or matching funds for various grant programs.



NOTE 6 - LONG-TERM DEBT

The government issues bonds to provide for the acquisition and construction of major capital projects. Revenue bonds involve a pledge of specific income derived from the acquired or constructed assets to pay debt service.

	 Amount of Issue	Maturity Date	Interest Rate Ranges	Principal Maturity Ranges	 Beginning Balance	 Additions		Reductions		eductions		Ending Balance		Due Within One Year	
Governmental activities Fire Truck Capital Lease Compensated absences	\$ 201,482	2008	5.78%	\$22,883-\$25,600	\$ 72,687 5,524	\$ - 5,433	\$	22,883	\$	49,804 10,957	\$	24,204 <u>-</u>			
Total governmental activities					\$ 78,211	\$ 5,433	\$	22,883	\$	60,761	\$	24,204			
Business-type activities Bonds payable Revenue bonds 1990 Water Supply System and															
Refinancing 1999 Wastewater Treatment	\$ 1,300,000	2018	5.27%	\$45,000-\$105,000	\$ 940,000	\$ -	\$	45,000	\$	895,000	\$	50,000			
Plant Project Bonds Less Deferred Discounts 2001 Wastewater Treatment	\$ 1,850,000	2007	5.00%	\$330,000	330,000 (6,428)	- 6,428		330,000		-		-			
Plant Refunding Bonds Less Deferred Discounts 2004 Sanitary Sewer System	\$ 7,605,000	2021	4%-5.1%	\$50,000-\$250,000	7,300,000 (51,621)	3,260		50,000		7,250,000 (48,361)		385,000			
Refunding Bonds Less Deferred Discounts	\$ 1,920,000	2019	2%-4.5%	\$105,000-\$165,000	1,815,000 (18,004)	- 1,286		105,000		1,710,000 (16,718)		105,000 -			
Special assessment obligations 1987 Special Assessment Bonds															
Series I 1988 Special Assessment Bonds	\$ 600,000	2007	6.7%-9.5%	\$30,000-\$35,000	65,000	-		65,000		-		-			
Series I 1988 Special Assessment Bonds	\$ 695,000	2008	7%-9.8%	\$110,000-\$35,000	110,000	-		110,000		-		-			
Series II 1993 Water Special Assessment	\$ 455,000	2008	7%-10%	\$25,000	75,000	-		75,000		-		-			
Limited Tax Refunding Bonds Less Deferred Discounts	\$ 915,000	2016	3%-5.7%	\$40,000-\$35,000	 395,000 2,777	 -		40,000 252		355,000 2,525		40,000			
Total business-type activities					\$ 10,956,724	\$ 10,974	\$	820,252	\$	10,147,446	\$	580,000			

Long-term obligation activity is summarized as follows:

	А	mount of	Maturity	Interest Rate	Principal Maturity	Beginning			Ending	Due Within
		Issue	Date	Ranges	Ranges	 Balance	Additions	Reductions	Balance	One Year
Component units										
General obligation bonds										
1989 EDDA Series I	\$	995,000	2007	6.9%-9.6%	\$75,000	\$ 150,000	\$ -	\$ 75,000	\$ 75,000	\$ 75,000
Less Deferred Discounts						(1,577)	789	-	(788)	-
1989 EDDA Series II	\$	995,000	2007	6.9%-7	\$75,000	150,000	-	75,000	75,000	75,000
Less Deferred Discounts						(1,466)	733	-	(733)	-
1990 EDDA Series I	\$	790,000	2007	6%-7.2%	\$65,000	130,000	-	65,000	65,000	65,000
Less Deferred Discounts						(1,229)	614	-	(615)	-
1991 EDDA Series I	\$	260,000	2007	6.2%-8%	\$30,000	60,000	-	30,000	30,000	30,000
Less Deferred Discounts						(325)	162	-	(163)	-
1991 WDDA Series II	\$	949,982	2018	6.3%-7.25%	\$49,388-\$31,130	522,461	-	49,388	473,073	48,700
Less Deferred Discounts						(12,350)	950	-	(11,400)	-
Revenue bonds										
1991 Water/Sewer Special										
Assesment Bond	\$	905,000	2016	6.3%-7.25%	\$40,000-\$35,000	 415,000		40,000	375,000	35,000
Total component units						\$ 1,410,514	\$ 3,248	\$ 334,388	\$ 1,079,374	\$ 328,700

Annual debt service requirements to maturity for the above obligations are as follows:

Year Ending		Government	al A	Activities	_	Business-typ	oe A	Activites	Component Units				
December 31,	_	Principal		Interest	_	Principal	Interest		Principal		_	Interest	
2007	\$	24,204	\$	2,874	\$	580,000	\$	484,079	\$	328,700	\$	161,419	
2008		25,600		1,477		600,000		456,144		87,073		150,454	
2009		-		-		615,000		430,744		84,807		154,980	
2010		-		-		640,000		403,354		77,982		164,181	
2011		-		-		665,000		374,540		77,876		176,828	
2012-2016		-		-		3,775,000		1,354,950		372,980		1,000,025	
2017-2021				-		3,335,000		412,028		63,655		476,344	
	\$	49,804	\$	4,351	\$	10,210,000	\$	3,915,839	\$	1,093,073	\$	2,284,231	



NOTE 7 - NET ASSETS

The balances of the restricted assets accounts in the Enterprise Funds are as follows:

Water Fund - Replacement Reserve

The 1990 Water Fund bond requires a replacement reserve account in the amount of \$120,000 until the bonds are paid in full. This reserve has accumulated in the amount of \$120,000.

Sewer Fund - Reserve Account

The 2004 Sewer Fund bond requires a reserve account in the amount of \$223,360 until the bonds are paid in. This reserve has accumulated in the amount of \$223,360.

NOTE 8 - RISK MANAGEMENT

The Charter Township of Union is a member of a self insurance risk association operating within the State of Michigan pursuant to Act 138, Michigan Public Acts of 1982. The purpose of the association is to administer a risk management fund, which protects members with loss protections for general and auto liability, motor vehicle physical damage and property. Contributions are applied to the procurement reinsurance, risk management, underwriting, payment of claims, establishment of loss reserves and other related expenses.

A member's loss contribution account is charged or credited according to the member's actual loss experience; no obligation is credited for another member's losses. If contributions are in excess of actual expenses and reserves, future contributions are decreased. Should any member have more losses paid on their behalf than contributions covering such losses, credit is extended within the association joint loss fund; such a deficit is repaid by the member in future contributions.

NOTE 9 - EMPLOYEE RETIREMENT PLAN

The Charter Township of Union participates in a defined contribution plan administered by Manufacturers Life Insurance Company. The plan is available for all Township Officials and employees. The Township is required to contribute 7.5 percent of each participant's annual compensation. Employees are required to contribute 2.5 percent of their annual compensation and additional voluntary contributions to the plan in amounts ranging from 1 to 10 percent of their annual compensation may be made. Contributions are made by employees on an after-tax basis. Upon early retirement or termination of service, other than because of death, disability or normal retirement, benefits in the plan vest immediately at 100%.

For the year ended December 31, 2006 the Township and its employees made required contributions of \$50,625 and \$16,300, respectively.

NOTE 10 - CONTINGENCIES

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the government expects such amounts, if any, to be immaterial.

Litigation – The Charter Township of Union is subject to various legal proceedings arising in the course of providing public services to Township residents. The Township is presently a defendant in several cases. However, in the opinion of management and legal counsel, the Township is sufficiently covered by its liability insurance in those matters for which a monetary value is involved.



Charter Township of Union Notes to Financial Statements December 31, 2006

NOTE 11 – RELATED PARTY TRANSACTIONS

The Township has entered into various transactions with vendors whose owners or managers are directly related to employees or board members of the Township or its component units. The Township entered into transaction totaling \$173,424 with the Isabella Corporation during the year ended December 31, 2006. The president of the Isabella Corporation is a board member of a component unit of the Township.

The Township also entered into various transactions with the following vendors whose owners or managers are directly related to employees or board members of the Township or its component units: Alwood Landscaping and Nursery, James Alwood, Kastle Construction Co., and Central Concrete Products. The total with each of the vendors ranged between \$606 and \$27,067.

NOTE 12 – COMMITMENTS

The Township has a fire protection agreement with the City of Mt. Pleasant in which fire protection services are provided at an agreed upon amount through 2008. Under the agreement the City also provides a fire truck for use by the City. The fund balance as of December 31, 2006 reflects taxes collected in 2006 to pay for fire protection in 2007. Township residents have committed to pay for the fire protection through a tax levy which runs through 2007. Payments due in future years amount to:

Year Ended	
December 31,	 Amount
2007	\$ 448,430
2008	473,090

NOTE 13 – PRIOR PERIOD ADJUSTMENTS

Beginning net assets of the component units were increased by \$119,190 to correct interest expense.



Charter Township of Union Required Supplemental Information Budgetary Comparison Schedule General Fund

Year Ended December 31, 2006

	Budgeted Amounts						0	Actual ver (Under) Final
		Original		Final		Actual		Budget
Revenues								
Taxes								
Property taxes	\$	180,600	\$	180,000	\$	210,632	\$	30,632
Other taxes		10,500		11,630		12,769		1,139
Penalties and interest		4,025		4,025		2,514		(1,511)
Administration fee		105,000		113,163		121,915		8,752
Licenses and permits		50,010		50,010		51,931		1,921
State revenue sharing		538,800		687,930		684,254		(3,676)
Interest income		25,000		59,000		58,772		(228)
Rental income		4,000		2,500		2,200		(300)
Other revenue		2,900		37,650		39,061	_	1,411
Total revenues		920,835		1,145,908		1,184,048		38,140
Expenditures								
General government								
Governing board		103,400		115,700		97,642		(18,058)
Superintendent		36,323		40,493		35,151		(5,342)
Supervisor		24,425		25,350		22,995		(2,355)
Clerk		33,225		35,250		28,696		(6,554)
Audit		14,000		14,000		11,290		(2,710)
Data processing		55,275		56,585		46,845		(9,740)
Board of review		3,140		3,540		3,083		(457)
Treasurer		43,510		45,410		37,684		(7,726)
Assessor		125,150		131,170		123,112		(8,058)
Elections		5,000		7,650		4,187		(3,463)
Buildings and grounds		104,050		105,625		59,840		(45,785)
Attorney		5,000		18,000		12,158	_	(5,842)
Total general government		552,498		598,773		482,683		(116,090)

Charter Township of Union Required Supplemental Information Budgetary Comparison Schedule General Fund

Year Ended December 31, 2006

	Budgeted A	umounts		Actual Over (Under) Final
	Original	Final	Actual	Budget
Public safety Liquor inspector	7,525	7,575	7,142	(433)
Public works Drains Highways, streets, and bridges Street lighting	600 810,250 30,000	144,030 810,250 30,000	143,927 485,754 19,855	(103) (324,496) (10,145)
Total public works	840,850	984,280	649,536	(334,744)
Recreation and culture Parks and recreation	138,200	272,400	233,773	(38,627)
Other functions Insurance and bonds	16,000	16,000	14,106	(1,894)
Total expenditures	1,555,073	1,879,028	1,387,240	(491,788)
Excess of revenues (deficiency) over expenditures	(634,238)	(733,120)	(203,192)	529,928
Fund balance - beginning of year	1,797,631	1,797,631	1,797,631	
Fund balance - end of year	\$ 1,163,393	1,064,511	\$ 1,594,439	\$ 529,928

Charter Township of Union Required Supplemental Information Budgetary Comparison Schedule Fire Fund

Year Ended December 31, 2006

		Budgeted	l Amoı	ınts				Actual er (Under) Final
		Original Final				Actual	E	Budget
Revenues	<u></u>							
Taxes	\$	435,000	\$	435,000	\$	476,144	\$	41,144
Interest income	•	4,000	*	13,500	*	13,997	*	497
Other revenue		90,488		90,488		123,959		33,471
Total revenues		529,488		538,988		614,100		75,112
Expenditures								
Current								
Fire protection		425,150		425,250		425,223		(27)
Debt service								
Principal retirement		22,883		22,883		22,883		-
Interest and fiscal charges		5,194		5,194		4,194		(1,000)
Total expenditures		453,227		453,327		452,300		(1,027)
Excess of revenues over expenditures		76,261		85,661		161,800		76,139
Fund balance - beginning of year		630,377		630,377		630,377		
Fund balance - end of year	\$	706,638	\$	716,038	\$	792,177	\$	76,139

Charter Township of Union Required Supplemental Information Budgetary Comparison Schedule Construction Code Enforcement Fund Year Ended December 31, 2006

	Budgei	ed Amounts		Actual Over (Under) Final
	Original	Final	- Actual	Budget
Revenues			- / totaai	<u> </u>
Licenses and permits Interest income	\$ 150,00 	0 \$ 317,000 9,729	•	\$ (6,391)
Total revenues	150,00	0 326,729	320,338	(6,391)
Expenditures Current				
Public safety	104,95	4 146,554	132,538	(14,016)
Planning	19,79	•	·	• • •
Zoning	10,63	<u>5</u> 10,660	5,350	(5,310)
Total expenditures	135,38	4 178,009	150,552	(27,457)
Excess of revenues over expenditures	14,61	6 148,720	169,786	21,066
Fund balance - beginning of year	183,51	8 183,518	183,518	<u> </u>
Fund balance - end of year	\$ 198,13	4 \$ 332,238	\$ 353,304	\$ 21,066

Charter Township of Union Other Supplemental Information Component Units Combined Balance Sheet December 31, 2006

		East Downtown Development Authority			De							
		Operating	Debt Service		Operating		Debt Service		ebt Service Special ssessment	<u> </u>	Total component Units	
Assets												
Cash and cash equivalents Receivables	\$	388,960	\$	91,554	\$ 569,797	\$	213,228	\$	107,308	\$	1,370,847	
Taxes		33,481		_	22		_		_		33,503	
Special assessments		, -		_	_		_		306,499		306,499	
Prepaid items		1,000			 1,000						2,000	
Total assets	<u>\$</u>	423,441	\$	91,554	\$ 570,819	\$	213,228	\$	413,807	\$	1,712,849	
Liabilities												
Accounts payable	\$	284	\$	-	\$ -	\$	-	\$	-	\$	284	
Due to general fund		183		-	143		-		-		326	
Deferred revenue		88,598			 100,000				285,248		473,846	
Total liabilities		89,065			 100,143				285,248		474,456	
Fund Balances												
Unreserved		334,376		91,554	 470,676		213,228		128,559	_	1,238,393	
Total liabilities and fund balances	<u>\$</u>	423,441	\$	91,554	\$ 570,819	\$	213,228	\$	413,807	\$	1,712,849	

Charter Township of Union Other Supplemental Information

Component Units

Reconciliation of Fund Balances of Governmental Funds to Net Assets of Governmental Activities

December 31, 2006

Total fund balances for governmental funds	\$	1,238,393
Total net assets for governmental activities in the statement of net assets is different because:		
Property taxes in the DDA are recognized one year after levy.		877,556
Certain receivables are not available to pay for current-period expenditures and, therefore, are deferred in the funds.		188,598
Other long-term assets are not deferred in the governmental fund.		53,526
Certain liabilities are not due and payable in the current period and are not reported in the funds. Accrued interest		(114,023)
Long-term liabilities applicable to governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities.	_	(1,079,374)
Net assets of governmental activities	\$	1,164,676

Charter Township of Union Other Supplemental Information

Component Units Statement of Revenues, Expenditures and Changes in Fund Balances Year Ended December 31, 2006

	East Downtown West Downtown Development Authority Development Authority																		
	C	Operating	De	Debt Service		Debt Service		Debt Service		Debt Service		Special		Operating D		•		С	Total omponent Units
Revenues		<u> </u>				<u>. </u>													
Taxes	\$	649,420	\$	-	\$	335,080	\$	_	\$	-	\$	984,500							
Special Assessments	•	-		-	·	, -	·	-	·	31,715	·	31,715							
Interest income		5,902		3,636		21,214		2,135		27,029		59,916							
Other revenue		452		-		-		· -		, -		452							
Transfers in				271,018				320,000				591,018							
Total revenues		655,774		274,654		356,294		322,135		58,744		1,667,601							
Expenditures Current																			
Community and economic development		209,563		-		16,247		-		-		225,810							
Fire protection		62,924		-		61,014		-		-		123,938							
Principal retirement		-		245,000		-		49,388		40,000		334,388							
Interest and fiscal charges		-		36,880		-		106,362		28,280		171,522							
Transfers out		271,018				320,000						591,018							
Total expenditures		543,505		281,880		397,261		155,750		68,280		1,446,676							
Excess (deficiency) of revenues																			
over expenditures		112,269		(7,226)		(40,967)		166,385		(9,536)		220,925							
Fund balance - beginning of year		222,107		98,780		511,643		46,843		138,095		1,017,468							
Fund balance - end of year	<u>\$</u>	334,376	\$	91,554	\$	470,676	\$	213,228	\$	128,559	\$	1,238,393							

Charter Township of Union Other Supplemental Information Component Units

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended December 31, 2006

Net change in fund balances - Total governmental funds	\$ 220,925
Total change in net assets reported for governmental activities in the statement of activities is different because:	
Revenues in the statement of activities that do not provide current financial resources are not reported as revenue in the funds.	
Property taxes	81,654
Bond proceeds and note proceeds and capital leases are reported as financing sources in the governmental funds and thus contribute to the change in fund balance. In the statement of net assets, however, issuing debt increases long-term liabilities and does not affect the statement of activities. Similarly, repayment of principal is an expenditure in the governmental funds but reduces the liability in the statement of net assets. Also, governmental funds report are deferred and amortized in the statement of activities.	
Repayments of long-term debt	334,388
Amortization of issuance costs, premiums, discounts and similar items	(3,248)
Bond Issuance costs Interest	 (10,991) (4,165)
Change in net assets of governmental activities	\$ 618,563

Charter Township of Union Other Supplemental Information Budgetary Comparison Schedule Component Unit - East Downtown Development Authority Year Ended December 31, 2006

		Budgeted A	mounts		Actual Over (Under) Final
		Original	Final	Actual	Budget
Revenues			rinai	- Notaci	<u> </u>
Taxes	\$	750,486 \$	651,864	\$ 649,420	\$ (2,444)
Interest income	Ψ	2,000	5,500	5,902	402
Other revenue		<u> </u>	-	452	452
Total revenues		752,486	657,364	655,774	(1,590)
Expenditures					
Current					
Community and economic development		426,275	432,375	209,563	(222,812)
Fire protection		62,924	62,924	62,924	-
Transfers out		271,018	271,018	271,018	
Total expenditures		760,217	766,317	543,505	(222,812)
Excess (deficiency) of revenues over expenditures		(7,731)	(108,953)	112,269	221,222
Fund balance - beginning of year		222,107	222,107	222,107	
Fund balance - end of year	\$	214,376 \$	113,154	\$ 334,376	\$ 221,222

Charter Township of Union Other Supplemental Information Budgetary Comparison Schedule Component Unit - West Downtown Development Authority Year Ended December 31, 2006

	Budgeted	l Amounts		Actual Over (Under) Final	
	Original	Final	Actual	Budget	
Revenues Taxes Interest income	\$ 314,479 7,000	\$ 335,094 21,000		\$ (14) 214	
Total revenues	321,479	356,094	356,294	200	
Expenditures Current Community and economic development Fire protection Transfers out	658,485 27,539 155,000	658,485 27,539 155,000	16,247 61,014 320,000	(642,238) 33,475 165,000	
Total expenditures	841,024	841,024	397,261	(443,763)	
Excess (deficiency) of revenues over expenditures	(519,545)	(484,930)	(40,967)	443,963	
Fund balance - beginning of year	511,643	511,643	511,643		
Fund balance - end of year	\$ (7,902)	\$ 26,713	\$ 470,676	\$ 443,963	



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To The Township Board Charter Township of Union Isabella County, Michigan

In planning and performing our audit of the financial statements of Charter Township of Union for the year ended December 31, 2006, we considered the Township's internal control to plan our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control.

However, during our audit, we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. This letter does not affect our report dated April 16, 2007, on the financial statements of Charter Township of Union.

We will review the status of these comments during our next audit engagement. We have already discussed many of these comments and suggestions with various Township personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

Midland, Michigan

Yest yes, P.C.

April 16, 2007



CURRENT YEAR COMMENTS:

BIDDING PROCEDURES

The Township policy states that any purchases for goods or services exceeding an estimated contract cost of \$10,000 shall require the solicitation of sealed bids. During our testing of this policy we have noted that steps to obtain services from Isabella Corp in the amount of \$173,423.97 have not followed this policy. No bids were received for work performed by this company.

Recommendation

We recommend that the Township Board reviews this policy during their upcoming meeting to remind everybody about the details in the policy. The policy should be strictly followed by the Township when purchasing good or services greater than \$10,000.

MILEAGE REIMBURSEMEN T

The Township employees receive mileage reimbursement for miles driven for work related purposes. During the audit we have noted that some mileage logs do not include required documentation as required by the IRS law.

Recommendation

In accordance with the IRS law there are two options to account for mileage reimbursements.

- Accountable plan To be an accountable plan reimbursement of allowance arrangement must include all three of the following rules: 1) expenses must have a business connection, 2) the employee must adequately account to their employer for these expenses within a reasonable period of time, this generally includes the date, from/to location, purpose and miles driven, 3) the employee must return any excess reimbursement or allowance within a reasonable period of time. If these rules are met the employer does not include any reimbursements in employees income in box 1 on W-2.
- 2) Non-accountable plan Under this plan the reimbursements are to be included in employees wages on their W-2 and no documentation is required to support any of these expenses.



PRIOR YEAR COMMENTS:

REVIEW OF SUPPORTING DOCUMENTATION

Invoices are reviewed and approved for payment by two board members; however there is no evidence to indicate that the review took place.

Recommendation

We recommend that the board members continue to review the supporting documentation for agreement of payee, amount and other pertinent information and that person's approval should also be indicated in writing on the supporting documentation.

This recommendation has been implemented during prior year audit.

DISBURSEMENTS

Currently the Treasurer signs all checks, but doesn't match the check to the invoice for amount and payee.

Recommendation

To prevent possible misappropriation of the Township's assets we recommend that the Treasurer agrees the payee and amount listed on the invoice to the same information listed on the check.

This recommendation has been implemented prior year audit.

REVIEW OF JOURNAL ENTRIES AND BANK RECONCILIATIONS BY MANAGEMENT

All journal entries are posted by the Superintendent and all bank reconciliation are prepared by the Superintendent as well. There is no independent review of these transactions by the appropriate level of management or a board member.

Recommendation

Journal entries and bank reconciliations should be reviewed monthly by a person independent of the monthly accounting process. This is especially important as the Superintendent is involved in the majority of transactions in the monthly accounting cycle.

This recommendation has been implemented. To further improve this procedure we recommend that individual reviewing journal entries and bank reconciliations also initial them as evidence of approval.

